



West Midlands
Combined Authority

Transport Delivery Committee

Date	10 October 2022
Report title	Capital Programme Delivery Monitoring Report
Accountable TfWM Director	Sandeep Shingadia, Director of Strategic Partnerships and Delivery Integration, Transport for West Midlands Email: sandeep.shingadia@tfwm.org.uk Tel: (0121 214 7169)
Accountable Employee	Raj Aujla, Scheme Development Officer, Transport for West Midlands Email: raj.aujla@tfwm.org.uk Tel: 0121 214 7944
Report has been considered by	Councillor Akhtar

Recommendation(s) for action or decision:

Transport Delivery Committee is requested to:

1. To note achievements since the July meeting of the Transport Delivery Committee
2. To note the progress of deliverables and outturn of the 2022/23 Capital Programme
3. To note, where indicated, any variations from the baseline programme
4. To endorse the approach on future reporting arrangements to the Transport Delivery Committee as set out in paragraph 2.4

1.0 Purpose

- 1.1 To provide this committee with a progress monitoring update on the approved TfWM led 2022/2023 programmes and projects.
- 1.2 The financial aspects of the TfWM Capital Programme are reported separately under the Financial Monitoring Reports to this committee.

2.0 Background

- 2.1 The 2022/23 Capital Programme allocation was approved by WMCA Board as part of the draft capital and revenue budget in February 2022.
- 2.2 As with recent years, the ITB allocation for 2022/2023 has been fully utilised on continuing committed schemes and managing the existing asset base with respect to replacement and or renewal of life expired/obsolete equipment. Through this approach, a steady state of asset condition across the estate can be maintained.
- 2.3 Attached to this report (Appendix 1) is the detailed monitoring report for the TfWM Capital programme outlining deliverables, indicating the baseline date with an indication of the current forecast date with a RAG indicator.
- 2.4 As the Committee will be aware, the reporting provided through this report has historically only focussed on schemes that had elements of funding allocated via the Integrated Transport Block (ITB). As part of the City Region Sustainable Transport Settlement (CRSTS) for the West Midlands (2022 to 2027), ITB has been incorporated into this overall funding allocation. Going forwards, it is proposed that we broaden the capital reporting for Transport Delivery Committee to reflect the wider CRSTS programme as well other capital funded schemes. Officers will work with TDC Members on developing an appropriate reporting format over the coming months.

3.0 Achievements

- 3.1 The following elements within the 2022/23 Capital Programme have been completed between July and September:
 - Dudley Interchange - The tender process for appointing the design consultant to progress the detailed design in readiness for a build only contractor has formally closed with submissions being evaluated. The full planning application has now been submitted and was granted permission at DMBC Planning committee.
 - Making the KRN Safer - Contract has been awarded to support Local Authority applications to secure the required Designation Order and the project will commence in September for a period of 12 months.
 - Perry Barr Rail Station and Bus Interchange – Both the station and bus interchange operated as planned during the Commonwealth Games. No issues were reported and positive feedback was received from operators and passengers. Subway infill works were completed ahead of programme. Footbridge parapet painting is also complete.

- Digital Panel Rollout – Positive progress continues with a list of 22 shelters that have planning approved for digital advertising provided by Clear Channel

4.0 Variations to Baseline Programme

4.1 The following variation to the baseline programme should be noted:

- University Station – revision to opening date following a review of the programme due to a number industry wide challenges.

5.0 Financial Implications

5.1 The detailed financial aspects of the TfWM 2022/2023 Capital Programme are reported separately under the Financial Monitoring Report to this Committee. A summary of the position in financial terms is, however, attached to this report as Appendix 2

6.0 Legal implications

6.1 There are no direct legal implications arising from the recommendations set out in this report. However, legal and procurement will support, as necessary, any deliverables that may arise throughout 2022/2023.

7.0 Equalities implications

7.1 There are no equality implications arising from the recommendations set out in this report. The Equalities & Diversity Manager will support as project required any deliverables within the 2022/2023 capital programme.

8.0 Inclusive Growth Implications

8.1 The transport interventions set out within this report form an integral part of an efficient and resilient transport system which support inclusive growth objectives by:

- Enabling wider labour markets,
- Providing access to skills, education and training
- Supporting regeneration and place making initiatives

9.0 Geographical Area of Report's Implications

9.1 The report deals with schemes to be funded through the Integrated Transport Block which are located within the Metropolitan Area but will serve to improve connectivity across the wider WMCA.

10.0 Other Implications

10.1 No implications

11.0 Appendices

11.1 APPENDIX 1 – Progress of Deliverables against 2022/23 Baseline Programme

11.2 APPENDIX 2 – Financial Summary

12.0 Glossary of Terms

BCC = Birmingham City Council
BCCI = Birmingham City Centre Interchange
CA = Combined Authority
CC = City Council
CCTV = Closed Circuit Television
DfT = Department for Transport
GRIP = Guide to Rail Investment Projects
HIL = Highway Improvement Line
HOPS = Host Operator or Processing System
HoT = Heads of Terms
HS2 = High Speed 2
ICT = Information and Communications Technology
IT = Information Technology
ITB = Integrated Transport Block
KRN = Key Route Network
LED = Light Emitting Diode
LTP = Local Transport Plan
NR = Network Rail
OBC = Outline Business Case
OJEU = Official Journal of the European Union
P & R = Park and Ride
RIBA = Royal Institute of British Architects
RTI = Real Time Information
TBT = Transforming Bus Travel
TCF = Transforming Cities Fund
TfWM = Transport for West Midlands
TWA = Transport and Works Act
UAT = User Acceptance Group
WMCA = West Midlands Combined Authority
WMM = West Midlands Metro
WMT = West Midlands Trains

Transport Delivery Committee Dashboard

2022/23 Capital Programme Summary

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Summary
Major Works Programme							
1	Longbridge Connectivity Project	Complete				Complete	Works to the car park are now complete with the new illuminated external sign being erected on 12 th August. Final testing of the payment systems has also been undertaken. The car park opened on 16 th August 2021.
2	Dudley Interchange	Procurement	September 2023	September 2024	Amber/Red	Same	<p>The tender process for the appointment of the design consultant to progress the detailed design in readiness for a build only contractor has closed with submissions being evaluated; this appointment will also include full commercial support to ensure that the design is achievable within the budget through market cost scrutiny. The full planning application has been submitted and is due to be reviewed at the DMBC Planning committee in September, DMBC planners have made comments which have been addressed by TfWM officers. On the assumption that the application is approved the CPO for the remaining land should be confirmed and made by the end of the month. The S247 Stopping Up plan is generally agreed and will be issued to DfT for advertising the Order once the CPO has been made. Continued liaison with Metro colleagues to align construction activities and programmes particularly given the Interchange slippage such that the existing Bus Station is maintained around the Metro construction works.</p> <p>Key next steps: DMBC to maintain progress in acquiring land via Private Treaty whilst also making the CPO & WMCA advertise S247 Order; full planning application at planning committee on 12/9; appoint detailed design (RIBA 4) consultant from the WMCA framework, maintain regular discussion with Metro colleagues.</p>
3	Making the KRN Safer	Rolling Programme	December 2024	December 2024	Amber	Same	<p>Further data analysis has shown that the annual societal costs for fatal and seriously injured road casualties (KSIs) amount to over £300m. The reductions in KSIs between 2018-2020 have reduced the societal impact by an average £11.2m per year. This demonstrates that while there remain challenges in delivering a consistent evidence-based programme of road safety interventions, what is being delivered is having a positive impact.</p> <p>The Regional Road Safety Strategy and Action Plan are due for a refresh following last quarter's review. This will take approximately 6 months to complete and will include the integration of Vision Zero. While many see this initiative as simply aspirational, it should be seen as a long-term approach in which the current strategy and core strategy targets a stepping stone towards ensuring that nobody is killed or seriously injured on the region's road network. In addition to the existing targets, the refreshed strategy will include a range of KPIs to better monitor and assess improvements in road safety.</p> <p>Following completion of the Black Country international road assessment project (iRAP), the next phase includes a road assessment study for key routes in Coventry. This will commence in September.</p> <p>Regulations allowing for the civil enforcement of moving traffic contraventions came into power on the 31st May. Contract has been awarded for a consulting firm to support local authority applications to secure the required Designation Order and the project will commence in September for a period of 12 months.</p> <p>The Road Safety Trust funded Speed Telematics project that provides strategic understanding of vehicle operating speeds on the road network were completed in July. We are now working towards piloting the recommendations from the project in September.</p>
4	Perry Barr Rail Station and Bus Interchange	Design & Delivery	May 2022	May 2022 (Station) July 2022 (Bus Interchange)	Green	Better	The station and bus interchange operated as planned throughout the Commonwealth Games. No issues were reported and positive feedback was received from operators and passengers. Subway infill works were completed 3 weeks ahead of programme, footbridge parapet painting is complete and only minor southern public realm works remain. De-snagging and handover are expected to be complete by the end of August to allow site demobilisation to take place.

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Summary
5	University Station	Design & Delivery	August 2022	July 2022 (interim state) Spring 2023 (full)	Red	Worse	<p>The baseline Entry into Service (EiS) date for University Project has been reported as October 2022 since early 2022. A number of factors are causing delay to construction progress and a programme re-baseline and cost assurance exercise has been undertaken.</p> <p>Whilst a key milestone was met for the Commonwealth Games, significant challenges remain across the industry. The supply chain is very volatile, making it increasingly difficult to secure materials in a timely manner. The construction sector is struggling with labour shortages, which is making it difficult to recruit the necessary people continue to deliver at pace, while having a working environment that promotes health, safety and wellbeing.</p> <p>Following the opening of the platforms before the Commonwealth Games, the focus has been switched to delivering the main opening of the new station. This has included reviewing the work schedule to understand the full implications of the ongoing industry challenges we are facing. We are now expecting the new station buildings to open in spring 2023.</p>
Minor Works Programme							
6	TfWM Asset Renewal Programme	Design & Delivery	March 2023	March 2023	Green	Same	TfWM are making progress with the delivery of the 2022/23 programme. These include various asset upgrades to Bus Stations, Highway, Cycle and P&R infrastructure. There are some packages of work that have been carried over from last financial year, and these include areas of shelter replacement (orders for these shelters are now being placed after a delay in digital advertising requirements from Clear Channel) and all LED light heads have now been received following supply chain delays.
7	Network wide Park & Ride Expansion Developments – Phase 2	Development / Feasibility	March 2020	March 2023	On Hold	On Hold	Following an evaluation of existing Park & Ride schemes, a decision has been made to place the majority of development works for Park & Ride expansion on hold as we understand the impacts on demand for Park & Ride of Covid-19 and analyse whether that changes our priorities for investment. Assessment for schemes will be undertaken against the Park & Ride Strategy.
8	Walsall Town Centre Interchange Feasibility Study	On Hold			On Hold	On Hold	It is the intention to consider the Bradford Place project as part of the wider town centre aspirations to improve transport and connectivity, including St Pauls Interchange and the Walsall Rail Station. Ongoing engagement with Walsall MBC continues on the Town Centre Masterplan and transport connectivity.
9	West Midlands Cycle Hire Scheme	Complete				Complete	West Midlands Cycle Hire has now been implemented across the region, with the initial scheme delivery now complete. The scheme has now moved into a BAU / general operations setting, with a Contract Manager now in place within TfWM to oversee the ongoing scheme management carried out by Serco. Work is underway to agree moving station infrastructure within the scheme to ensure that currently underperforming docking stations are moved to higher-usage areas in order to increase the financial sustainability of the scheme. Work remains ongoing to source a scheme sponsor.
10	Digital Panel Rollout	Rolling Programme	March 2023	March 2023	Green	Same	Clear Channel have now provided a list of 22 shelters that have planning approved for digital advertising. Orders for the replacement shelters will be ordered shortly following discussions with Clear Channel to discuss modification requirements to the shelters to accommodate the new Waferlite screens. A further 27 sites have now been submitted for planning which generally is an 8 week turnaround from district council planners.

Project Delivery Confidence Assessment (DCA) Definitions

G	Successful delivery of the project/programme to time, cost and quality appears highly likely and there are no major outstanding issues that at this stage appear to threaten delivery significantly
G/A	Successful delivery appears probable however constant attention will be needed to ensure risks do not materialise into major issues threatening delivery
A	Successful delivery appears feasible but significant issues already exist requiring management attention. These appear resolvable at this stage and if addressed promptly, should not present a cost/schedule overrun
A/R	Successful delivery of the project/programme is in doubt with major risks or issues apparent in a number of key areas. Urgent action is needed to ensure these are addressed, and whether resolution is feasible
R	Successful delivery of the project/programme appears to be unachievable. There are major issues on project/programme definition, schedule, budget required quality or benefits delivery, which at this stage do not appear to be manageable or resolvable. The project/programme may need re-base lining and/or overall viability re-assessed

Appendix 2

TRANSPORT PROGRAMME	JULY 2022 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Investment Programme	8	14	(6)	2,266	2,266	0
Other Major Programmes	29	431	402	1,940	1,940	0
Minor Work Programme	257	391	134	2,944	2,918	(26)
TOTAL	294	836	530 63%	7,150	7,124	(26) 0%
INVESTMENT PROGRAMME	JULY 2022 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Sprint						
Sprint - Hagley Road Phase 1	8	14	6	2,266	2,266	0
TOTAL	8	14	6 43%	2,266	2,266	0 0%
COMMONWEALTH GAMES PROGRAMME	JULY 2022 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
TOTAL	0	0	0 0%	0	0	0 0%
OTHER MAJOR WORKS PROGRAMME	JULY 2022 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Snow Hill Public Realm	0	109	109	109	109	0
Key Route Network Safety	2	153	151	613	613	0
A435 Alcester Rd Bus Priority Revitalisation	27	170	143	1,218	1,218	0
TOTAL	29	432	403 93%	1,940	1,940	0 0%
MINOR WORKS PROGRAMME	JULY 2022 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Rail						
Dudley Port Integrated Transport Hub	0	0	0	176	176	0
Aldridge Rail Station Study	0	0	0	1	1	0
Asset Replacement						
IDOX - Asset Management System	0	2	2	10	10	0
Asset Management Programme	242	383	141	2,035	2,010	(25)
Other						
Asset Management- RTI Upgrades	15	5	(10)	621	621	0
Top Slice	0	0	0	100	100	0
TOTAL	257	390	133 34%	2,943	2,918	(25) 1%
GRANTS TO LOCAL AUTHORITIES	JULY 2022 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
TOTAL	0	0	0 0%	0	0	0 0%